



## MODERN CORPORATE GOVERNANCE LAW AND LEGAL DEVELOPMENTS IN FRAGMENTIZED CORPORATE FINANCE SYSTEMS IN INDIA

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### ABSTRACT

This paper discusses the viewpoint of corporate governance adoption by Indian Administrative laws for creating an effective monitoring system for private autonomous governing laws for businesses individually and collectively. Creating a fragmented financing system for a high-velocity sub-financing for huge capitals with low floatation cost without liability creation through Fractional Equity of Specific Long term Asset of a company.

### INTRODUCTION

The world is in the mode of the rapid adoption process for sustainable development through achieving highly responsive and effective private autonomous governance law within collective public law administration. **“Private administration within a country is a vital component of implementing delegated authority under iron fists constitutional obligations in providing all the fundamentals for legal rights and duties, collectively and individually with an economically and legally autonomous entity for achieving**

private objectives and collective objectives within the time period. This derived process is known as corporate governance”.

Corporate governance in the perspective of law is an art of using forecasted data in deriving internal and external administration rules and procedures, which are derived and customized from the fundamental standards of the Companies Act 2013, which is the origin stream of many sub-governance statutes enacted for facilitating the implementation of provisions of Companies Act 2013.

Governance in private entities is vital as the growing economy within a country and outside a country is both vertical and horizontal in nature inside a global economy. This is a challenge for Indian laws as new implantation strategies by other developed countries drastically affect internal governance too, because of the interdependence and interrelated nature of modern corporate laws<sup>1</sup>.

Recent developments in new forms of investments for conventional businesses such as cryptocurrencies and Fractional financing which include fractional shares, and fractional property investments through diversified, dynamic, easy investment mobilization methods with proper legal governance and security.

<sup>1</sup> CORPORATE GOVERNANCE: EFFECTS ON FIRM PERFORMANCE AND ECONOMIC GROWTH, Maria Maher and Thomas Andersson



### ADOPTION OF CORPORATE GOVERNANCE IN THE INDIAN LEGAL SYSTEM:

Aspects of corporate governance were incorporated into fundamental corporate laws, such as the Companies Act of 1956, in the years after India gained independence in 1947.

However, governance issues didn't really take off in the corporate conversation until 1991, when India's economy was liberalized. Strangely enough, the very first A code for good corporate governance was the source of India's official adoption of these rules<sup>2</sup>. The Confederation of British Industry advocated "Desirable Corporate Governance" in 1998. Confederation of Indian Industry (CII).<sup>3</sup> This voluntary code, which was implemented by a few elite businesses, was certainly influenced by the UK's Cadbury Code. The internationalization of the Indian capital markets, which required Indian companies to attract foreign investment<sup>4</sup> on favorable terms, and second, the cross-listing of Indian companies on stock exchanges in developed markets, both in an effort to draw in foreign capital, were the driving forces behind such a voluntary code-based corporate governance. The necessity for Indian companies to adhere to corporate governance standards in nations where they seek capital was at the root of both of these factors because investors were likely to be more knowledgeable and at ease with such standards.

India's voluntary code attempt was short-lived. The Securities and Exchange Board of India (SEBI), India's securities regulator, incorporated specific corporate governance standards into Clause 49 of the Listing Agreement, which is applicable to listed companies over a certain size, based on the report of a committee chaired by Kumar Mangalam Birla in 2000. There was one significant variation between Clause 49 and the UK's Cadbury Committee report recommendations, despite the fact that both were substantively comparable. For listed firms to which it applied, Clause 49 was made substantially<sup>5</sup> mandatory and outlined requirements like board independence, audit committee, periodic financial disclosures, certification of financial statements, and the publication of compliance reports. Although mandatory in nature, any violation of Clause 49 amounted to a breach of the listing agreement in its early years, which only had the potential to result in the delisting of the business. Generally speaking, stock exchanges are reluctant to exercise such a choice since doing so would deny minority shareholders access to the shares' liquidity. As a result, the Parliament changed the securities laws, which led to stiff fines of up to Rs 250 million (about USD 3.75 million) in violation of the listing agreement, namely Clause 49. The markets in India benefited greatly from this reform. In addition to being enhanced during this time, actual corporate governance standards also received more backing from enforcement actions.

<sup>2</sup> Chakrabarti et al (2008), p 63.

<sup>3</sup> Confederation of Indian Industry (1998)

<sup>4</sup> Varottil (2009), pp 9–12.

<sup>5</sup> These corporate governance norms were progressively enhanced through amendments to

Clause 49, which also contained some non-mandatory aspects. Black and Khanna (2007) conducted an event study and found that Clause 49 was received positively by the investors.



The Government of India had been contemplating updating the laws governing corporations at about the same time as SEBI was working nonstop to boost corporate governance standards. replacing it with a new version of the Companies Act of 1956. based on a committee's report Mr. JJ Irani served as chairman, and the Government introduced the Companies Parliament passed Bill 2008 with the goal of replacing the Companies Act of 1956. At During that time, Satyam's massive corporate governance crisis hit corporate India hard. Among the top businesses in the field of information technology is Computers Limited. over US \$1 billion<sup>6</sup>, mostly because of inaccuracies in the company's financial data. This controversy, along with others at the time, caused a disruption in India's Securities markets and the corporate sector is being urged to undergo urgent reforms. The CII's proposals, which suggested further steps for implementation by the government only, stood out among several other<sup>7</sup>s. Organizations voluntarily. On the basis of these suggestions, the Government of India issued certain regulations through the Ministry of Corporate Affairs (MCA). Guidelines were<sup>8</sup> voluntary and included new governance measures resulting from acquired knowledge from the numerous scandals. After the initial implementation of compulsory After the revival of a voluntary approach to corporate governance business leadership. Of course, the goal here was to prevent a "knee-jerk" response. the expensive expenses connected with emergency situations, and efforts toward governance improvements legislation following a crisis.

Again, though, the voluntary method was short-lived. A Standing Committee received the Companies Bill 2009 that is currently before the House of Representatives. The Standing Committee released its report after analyzing the Bill and speaking with numerous stakeholders, and it suggested adding specific corporate governance standards to the companies Bill These included initiatives aimed at constraining management and controlling shareholders, including strengthening board independence, increasing auditor independence, and limiting related party activities. The Government introduced the Companies Bill 2011 in Parliament in response to this report. The Standing Committee received a second referral for this Bill and issued new recommendations. They were then incorporated, and on August 31, 2013, the President of India assented to the Companies Act 2013, which was approved by both houses of Parliament. Although a significant component of the legislation pertaining to corporate governance standards has already been in effect since 1 April 2014, it is now being executed in stages. The SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, which SEBI replaced Clause 49 with concurrently, bring the corporate governance standards for listed businesses under the SEBI to parity with the Companies Act's system. Furthermore, these laws must be followed.

Corporate governance standards are currently a mandatory requirement for all corporations in India, are subject to penalties for non-compliance, and are a fundamental component of basic corporate law. If the Sarbanes-Oxley Act of 2002 in the US

<sup>6</sup> Varottil, Umakanth. (2017). Corporate Governance in India: The Transition from Code to Statute.

<sup>7</sup> Ministry of Corporate Affairs (2009a).

<sup>8</sup> Ministry of Corporate Affairs (2009b).



represented a shift toward a more mandatory approach to corporate governance in that nation, the Companies Act of 2013 in India likely achieved the same outcome, if not to a greater extent, as the legislation itself set out the full range of corporate governance measures typically set forth in subordinate legislation or in codes of conduct in other jurisdictions.

### LEGAL ETHICS OF CORPORATE GOVERNANCE

The challenge with legal compliance techniques is that many of the abuses that have outraged the public are also quite legal. For example, firms can file inaccurate accounting statements that are reasonably satisfied with Generally Accepted Accounting Principles (GAAP)<sup>9</sup>. France et al. (2002) points out that corporate laws are ambiguous, juries have a great deal of difficulty grasping abstract and sophisticated financial concepts (for example, special-purpose entities or complex derivatives), and well-consulted executives have plenty of tricks for distancing themselves from responsibilities (Enron and the individual officers all deny they've broken any laws), and criminal law applies only to extreme cases, so violations are infrequent. Badaracco and Webb (1995) revealed numerous unsettling correlations based on in-depth interviews with 30 Harvard MBA school alumni.<sup>10</sup>

First, young managers got explicit instructions from their middle-management

supervisors or encountered appropriate and effective pressures to perform something they considered shady, immoral, or even illegal.

Second, in such circumstances, legal compliance procedures (business ethics programs, codes of conduct, mission statements, hotlines, and so on) were ineffective.

Third, many of the young managers considered that their company's executives were out of touch with ethical concerns, either due to time constraints or a desire to escape accountability. Finally, the young managers resolve their conflicts mostly by personal contemplation and individual ideals, rather than through emphasis on corporate doctrines or business allegiance.

Although the accounting profession has historically placed a strong emphasis on internal controls, recent spectacular corporate failures have weakened people's confidence in the accounting and auditing disciplines by compromising auditors' credibility in their reporting function. Brief et al. (1997) demonstrated that when presented with seven financial reporting quandaries, 87 percent of accountants polled were likely to mislead financial statements in at most one scenario. This has resulted in new and more demanding standards applications.

Today's challenges in the professions (legal, accountancy, and medical) are not unique to the sector<sup>11</sup>. They are an element of the issues we are still seeing today in the Sports,

<sup>9</sup> Narayanaswamy, R., 2001. Voluntary US GAAP Disclosure in India: The Case Of Infosys Technologies Limited. *Journal of International Financial Management and Accounting* 7, 137 - 166

<sup>10</sup> Andrews K. ed, (1989), "Ethics in Practice: Managing the Moral Corporation", Harvard Business School Press, Boston, Massachusetts.

<sup>11</sup> Arjoon, Surendra. (2005). Corporate Governance: An Ethical Perspective. *Journal of Business Ethics*.



business, government and politics, education, and so on are examples of mainstream culture. a significant number of However, we are concerned about the erosion of ethics in the international economy, particularly in the financial sector and the financial system, since there are more incentives for malfeasance. As a result of this as a response of numerous scandals, there has been a heightened interest in and attention on legal compliance.

Although legal compliance techniques are a fundamental component of corporate governance, they have manifestly shown to be unsustainable; they lack the moral clout to restore confidence and the competence to regenerate trust in the organisation. Termes (1995) contrasts ethical compliance mechanisms (virtues) with legal compliance mechanisms (codes) and concludes that the ethical functioning of financial institutions cannot be predicated on the imposition of codes of ethical conduct, but that the only way for companies to be ethical is for people to be ethical.

#### **EVOLUTION OF FRAGMENTISED CORPORATE GOVERNANCE :**

Corporate governance in an economy plays a vital role in internal and external trade and commerce governance, which makes key changes in all types and levels of markets inside and outside an economy. Increasing channels of distribution of authority and governance Intra and Inter economies create a need for inhibition of risk and cascading effects of decision making in a corporate entity.

Fragmentised Corporate Governance solves the problem of spreading risk and the

cascading effect of the corporate decision-making and accompanying risk and uncertainty. Fragmentation of corporate governance can be done by the following yardsticks :

- i. Span of management.
- ii. Functional Basis.
- iii. Nature of operations.
- iv. Scale of business.
- v. Capital invested.

#### **FRACTIONAL FINANCE MANAGEMENT:**

A conventional financial management system focuses on the return on investment with a minimal floatation cost on financing but doesn't consider the scope and the velocity of the channel of financing. But modern fractional finance management covers most of the uncovered and undiscovered aspects and which are important concepts of financial management which are high velocity fragmented share systems that also develop a new type of syndication platform for fixed fractional share systems and variable fractional share systems.

#### **FRACTIONAL SHARE CAPITAL :**

A fractional share is a stock entity that is less than one full share. Stock splits, bonus shares, and other related business acts result in fractional shares. But since fractional shares are not traded in the markets, they cannot be bought or sold there.



**THE BACKGROUND OF  
FRACTIONAL SHARES LEGAL  
PROCEDURE IN UNITED STATES VS.  
INDIA :**

The concept of fractional investment developed in the United States of America (USA). However, it must be charteredised uniquely in the Indian context. Brokers in the United States work as both agents/brokers and dealers/principals, enabling them more autonomy than broking businesses in India. For example, in the United States, stockbrokers hold shares either in the name of the investor or under the street name (which is the name of the broking firms/dealers).

Hence, occasionally they procure a particularly significant portion and then split it into fragments which are then relocated to the investors based on their input. Even if the owner is predominantly in the agent's/name, broker's the agents/brokers keep records of fractional shares in the investor's name in their ledgers. Brokers usually offer fractional shares in the United States. The brokers' working mobility raises both the dangers and the returns linked with investing.

Investors' purchases of shares and bonds are maintained in Demat accounts managed by autonomous depositories such as NSDL and CSDL, and ownership is exclusively under the investor's name. However, the trading account operates as the portal via which orders are placed. Because there is no idea of a Demat account in the United States, brokers handle the shares in the street name and allocate investors as beneficiaries in their ledgers. However, brokers in India have particular rules and laws governing share

ownership, which provides the company with an added layer of safety.

Currently, the mechanism for investing in fractional shares is ambiguous, and a clear sequence of instructions from the government is required. We expect that it will provide great possibilities for the investing community as well as the Demat as a whole. As a consequence, investors should keep a close check on the structure and rules that the government will propose concerning fractional shares.

In India, however, the approach is different, since trading in the trading platforms necessitates the establishment of two separate accounts, namely, Demat and trading accounts.

Implementing the following Fractional Financing Systems (FFS) will lead to the creation of new kinds of depository units at different levels in the following era of Sub financing where all major investment in stock depends on the fractional retail stock exchange.

**TYPES OF DOMESTIC FRACTIONAL  
SHARE DEPOSITORY INVENTORIES  
WHICH NEED TO BE DEVELOPED :**

**i. Private fractional depository  
inventory by NEED broker:**

This system is followed in the U.S.A for trading fractional shares through a stock broker's inventory which has fractional shares from the secondary market, these are sold via a broker on a fractional basis where these shares can't be transferred but only sold to the broker.



**i. Corporate syndicate depository inventory by a group of companies under the Corporate Ministry and SEBI regulations:**

This delegated authority given by the regulatory and governance bodies allows to increase retail stock market widen and more flexible for trade with low cost with increasing the corporate finance governance limits as a new method for increasing the velocity and trade rate limit by companies with easy and flexible stock market adaptation mechanism.

**ii. Public depository inventory :**

This makes the government intervene in the fractional share market system through a central public inventory which will serve as a governing body for government and also an inventory for public enterprise's shares. This mechanism also helps fiscal and monetary in controlling inflation and deflation.

These depositories can be controlled under Depositories Act 1996 with further extensions to existing provision in the regulatory statute.

The Depositories Act 1996 controls the functions of depositories and further regulates the transactions of the participants within markets and outside markets.

**FRACTIONAL ASSET ACQUISITION AND GOVERNANCE**

Corporate governance is not alone in internal performance and operations administration, it's also the governance of financial assets. In modern evolving corporate governance, a new type of asset is derived from a non-current asset which is known as a Fractional

asset. Fractional assets basically floating collective ownership assets for a particular purpose stated in the share sale deed by the company that has the asset possession.

Fragmented sub-financing for an asset makes a new type of specific fractional physical capital creation method, where a company can issue shares for the acquisition of a new asset before the purchase of it, making direct financing from the equity directly instead of conventional liability through loans. This makes transparent and low-cost financing for capital creation for the company making its liability level stable and preventing capsizing by liability flooding inside the corporate entity.

**CONCLUSION**

From the projected views of this article, we may conclude that corporate governance and its rooting into every atom of the business can't be achieved without proper law and its implementation of it. Modern corporate governance focuses on equity and liability management in all levels of governance only for a specific time period for maintaining optimum utilization of the capital which is obtained and protected by corporate governance law in an effective way through fractional corporate governance. Fractional corporate governance tends to simplify complex public and private trade automation law intervention in the market to maintain tranquillity between corporate governance law and consumer protection laws. Thus, the ultimate aim of fractional corporate governance is to simplify and provide high volatile low-cost investment creation for investors as well as efficient and effective capital formation.

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